

# LOCK & LOCK

3Q13 Earnings Release



8 November 2013



- Sales Breakdown by Region
   Sales Breakdown by Channel
   Sales Breakdown by Product Category

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## 1. 3Q13 Preliminary Earnings

| [Unit: Wmm]         | 2012    | 2012    | 2013    | QoQ  | YoY  |
|---------------------|---------|---------|---------|------|------|
|                     | 3Q      | 2Q      | 3Q      |      | 101  |
| Sales               | 128,878 | 134,479 | 126,939 | -6%  | -2%  |
| %                   | 100%    | 100%    | 100%    |      |      |
| COGS                | 66,632  | 73,007  | 69,461  | -5%  | 4%   |
| %                   | 52%     | 54%     | 55%     |      |      |
| <b>Gross Profit</b> | 62,246  | 61,472  | 57,479  | -6%  | -8%  |
| %                   | 48%     | 46%     | 45%     |      |      |
| Operating Profit    | 19,036  | 23,728  | 17,081  | -28% | -10% |
| %                   | 15%     | 18%     | 13%     |      |      |
| Pretax income       | 21,674  | 23,505  | 20,577  | -12% | -5%  |
| %                   | 17%     | 17%     | 16%     |      |      |
| Net Profit          | 17,153  | 17,310  | 14,153  | -18% | -17% |
| %                   | 13%     | 13%     | 11%     |      |      |

<sup>※</sup> Based on K-IFRS

### 1. 2Q13 Preliminary Earnings – Sales & OP Highlights

- Total sales edged down 2% YoY to W126.9bn.
  - China domestic sales rose 7% YoY to W65.5bn (7% YoY growth in RMB).
    - => Seasonal demand for Mid-Autumn Festival was weak due to the on-going anti-corruption campaign. Corporate gift sales, in particular, were increasingly affected (order cancellations).
  - Southeast Asia regional sales surged 37% YoY to W8.7bn (41% YoY growth in USD).
  - Korea domestic sales decreased 11% YoY to W34.9bn (the magnitude of the decrease in sales visibly reduced QoQ).
- Operating profit fell 10% YoY to W17.1bn, yielding 13% in margins.
  - COGS and fixed cost burdens rose over slower sales.
- Net profit fell 18% YoY to W14.1bn, yielding 11% in margins.
  - One-off corporate tax of W2.6bn was imposed on the production output exceeding the tax exemption ceiling in Vietnam.

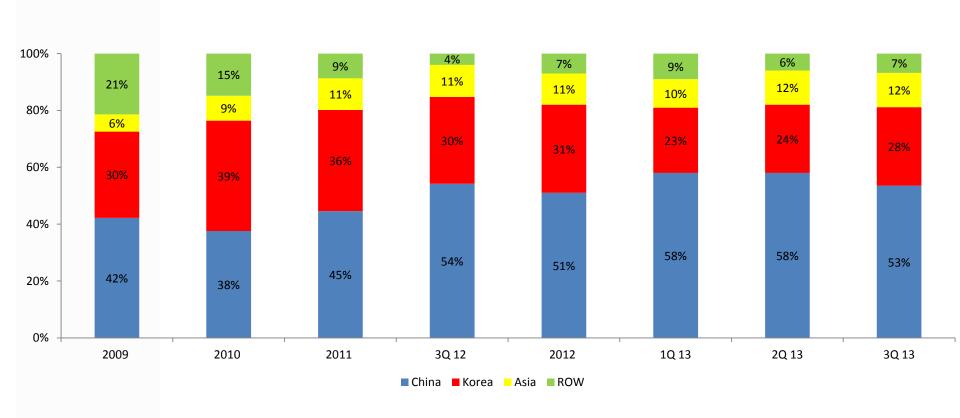
| [Unit: Wmm]        | 2012   | 2013   | YoY  |  |
|--------------------|--------|--------|------|--|
| Cont. Wining       | 3Q     | 3Q     | 101  |  |
| Payroll            | 11,573 | 10,561 | -9%  |  |
| Advertising        | 1,727  | 1,329  | -23% |  |
| Transportation     | 4,916  | 4,045  | -18% |  |
| Rent               | 4,365  | 4,071  | -7%  |  |
| Sales commission   | 5,257  | 7,463  | 42%  |  |
| Others             | 15,371 | 12,929 | -16% |  |
| Operating Expenses | 43,210 | 40,398 | -7%  |  |

| [Unit: Wmm]                        | 2012  | 2013   | YoY  |
|------------------------------------|-------|--------|------|
| [Onit: Willing                     | 3Q    | 3Q     | 101  |
| Other non-operating profit         | 3,017 | 2,344  | -22% |
| Foreign currency translation gains | 1,551 | -58    | N/A  |
| Foreign currency transaction gains | 131   | 1,299  | 891% |
| Others                             | 1,335 | 1,102  | -17% |
| Other non-operating expenses       | 1,461 | 205    | -86% |
| Foreign currency translation loss  | 21    | -2,035 | N/A  |
| Foreign currency transaction loss  | 315   | 1,223  | 289% |
| Others                             | 1,126 | 1,017  | -10% |
| Net other non-operating profit     | 1,556 | 2,138  | 37%  |
|                                    |       |        |      |

Based on K-IFRS

### 2. Sales Breakdown by Region

| Region | 2009 | 2010 | 2011 | 3Q 12 | 2012 | 1Q 13 | 2Q 13 | 3Q 13 |
|--------|------|------|------|-------|------|-------|-------|-------|
| China  | 42%  | 38%  | 45%  | 54%   | 51%  | 58%   | 58%   | 53%   |
| Korea  | 30%  | 39%  | 36%  | 30%   | 31%  | 23%   | 24%   | 28%   |
| Asia   | 6%   | 9%   | 11%  | 11%   | 11%  | 10%   | 12%   | 12%   |
| ROW    | 21%  | 15%  | 9%   | 4%    | 7%   | 9%    | 6%    | 7%    |



### 3. Sales Breakdown by Channel - Korea

|          |          | 2008 | 2009     | 2010      | 2011 | 3Q 12 | 2012 | 1Q 13 | 2Q 13 | 3Q 13 |
|----------|----------|------|----------|-----------|------|-------|------|-------|-------|-------|
| Hyperma  | arkets   | 34%  | 33%      | 24%       | 25%  | 31%   | 29%  | 33%   | 33%   | 29%   |
| TV shop  | pping    | 11%  | 18%      | 44%       | 37%  | 24%   | 25%  | 14%   | 13%   | 21%   |
| Wholesa  | ale      | 23%  | 19%      | 13%       | 15%  | 14%   | 14%  | 15%   | 16%   | 149   |
| Corpora  | te gifts | 15%  | 14%      | 10%       | 13%  | 14%   | 15%  | 13%   | 13%   | 149   |
| Brand sl | hop      | 9%   | 10%      | 5%        | 6%   | 12%   | 10%  | 15%   | 13%   | 12%   |
| Internet |          | 8%   | 7%       | 4%        | 5%   | 6%    | 7%   | 11%   | 12%   | 10%   |
| .00%     | 8%       | 7%   | 4%<br>5% | 5%        | _    | 6%    | 7%   | 11%   | 12%   | 10%   |
| 2224     | 9%       | 10%  | 10%      | 6%<br>13% |      | 12%   | 10%  | 15%   | 13%   | 12%   |
| 80% -    | 15%      | 14%  | 13%      |           |      | 14%   | 15%  |       |       | 14%   |
| 60% -    | 23%      | 19%  |          | 159       |      | 14%   | 14%  | 13%   | 13%   | 14%   |
|          | 23/0     |      | 44%      |           |      |       |      | 15%   | 16%   |       |
| 40% -    | 11%      | 18%  | 44%      | 37%       | 6    | 24%   | 25%  | 14%   | 13%   | 21%   |
| 20% -    |          |      |          |           |      |       |      |       |       |       |
|          | 34%      | 33%  | 24%      | 25%       | 6    | 31%   | 29%  | 33%   | 33%   | 29%   |
| 0%       |          |      |          |           |      |       |      |       |       |       |
|          | 2008     | 2009 | 2010     | 201       | .1 3 | 3Q 12 | 2012 | 1Q 13 | 2Q 13 | 3Q 13 |

## 3. Sales Breakdown by Channel - China

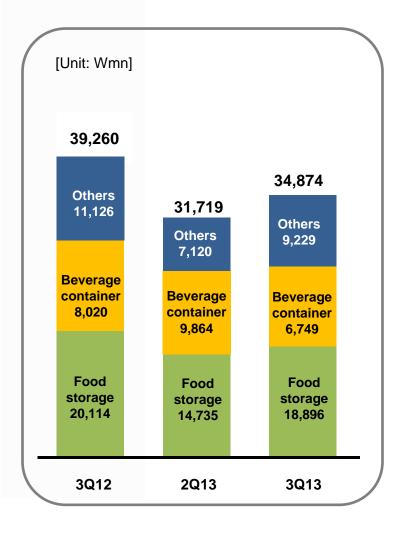
|  | 2008            | 2009                    | 2010        | 2011 | 3Q 12             | 2012                     | 1Q 13             | 2Q 13                   | 3Q 13            |
|--|-----------------|-------------------------|-------------|------|-------------------|--------------------------|-------------------|-------------------------|------------------|
| Corporate gifts                          | 46%             | 41%                     | 30%         | 26%  | 24%               | 22%                      | 22%               | 27%                     | 22%              |
| TV shopping                              | 9%              | 9%                      | 15%         | 20%  | 20%               | 23%                      | 23%               | <br>21%                 | 21%              |
| Hypermarkets                             | 12%             | 17%                     | 18%         | 16%  | 16%               | 16%                      | 17%               | 12%                     | 18%              |
| Wholesale                                | 19%             | 19%                     | 16%         | 16%  | 16%               | 15%                      | 15%               | 16%                     | 179              |
| Internet                                 | 7%              | 7%                      | 13%         | 12%  | 14%               | 15%                      | 15%               | 17%                     | 14'              |
| Brand shop                               | 7%              | 7%                      | 9%          | 10%  | 10%               | 10%                      | 8%                | 7%                      | 7'               |
| 7%<br>7%<br>80% -<br>19%<br>60% -<br>12% | 7%<br>7%<br>19% | 9%<br>13%<br>16%<br>18% | 10% 12% 16% | 6 1  | 10%<br>14%<br>16% | 10%<br>15%<br>15%<br>16% | 15%<br>15%<br>17% | 7%<br>17%<br>16%<br>12% | 7%<br>14%<br>17% |
| 40% -                                    | 9%              | 15%                     | 20%         | ,    | 20%               | 23%                      | 23%               | 21%                     | 21%              |
| 0%                                       |                 | 30%                     | 26%         | 2    | 24%               | 22%                      | 22%               | 27%                     | 22%<br>3Q 13     |

### 3. Sales Breakdown by Channel - Southeast Asia

|                                   | 2010       | 3Q 11                      | 2011                   | 3Q 12                | 2012       | 1Q 13   | 2Q 13                | 3Q 13           |
|-----------------------------------|------------|----------------------------|------------------------|----------------------|------------|---------|----------------------|-----------------|
| Corporate gifts                   | 30%        | 40%                        | 40%                    | 33%                  | 38%        | 41%     | 44%                  | 36%             |
| Brand shop                        | 22%        | 25%                        | 26%                    | 33%                  | 27%        | 30%     | 28%                  | 30%             |
| Hypermarkets                      | 25%        | 18%                        | 18%                    | 20%                  | 18%        | 18%     | 17%                  | 20%             |
| Wholesale                         | 20%        | 14%                        | 12%                    | 6%                   | 11%        | 5%      | 4%                   | 8%              |
| TV shopping                       | 2%         | 3%                         | 3%                     | 8%                   | 5%         | 2%      | 4%                   | 5%              |
| Internet                          | 0%         | 0%                         | 0%                     | 0%                   | 1%         | 4%      | 3%                   | 2%              |
| 100% - 2% 20% 80% - 25% 40% - 22% | 18%<br>25% | 18%<br>26%                 | 8%<br>6%<br>20%        | 18%<br>27%           | 18°<br>30° | % 1<br> | 1%<br>1%<br>7%<br>8% | 5%<br>8%<br>20% |
| 30%                               | 40%        | 40%                        | 33%                    | 38%                  | 419        |         | 4%                   | 36%             |
| 2010                              | 3Q 11      | 2011 ate gifts ■ Brand sho | 3Q 12<br>p ■ Hypermark | 2012<br>kets Wholesa |            |         | Q 13                 | 3Q 13           |

### 4. Sales Breakdown by Product Category – Korea

The sales of food storage, beverage container and kitchen/living/cookware fell 6% YoY, 16% YoY and 17% YoY to W18.9bn, W6.7bn and W9.2bn, respectively.



#### ■ Food storage

Bisfree (premium plastic) sales dropped 31% YoY to W8.1bn.

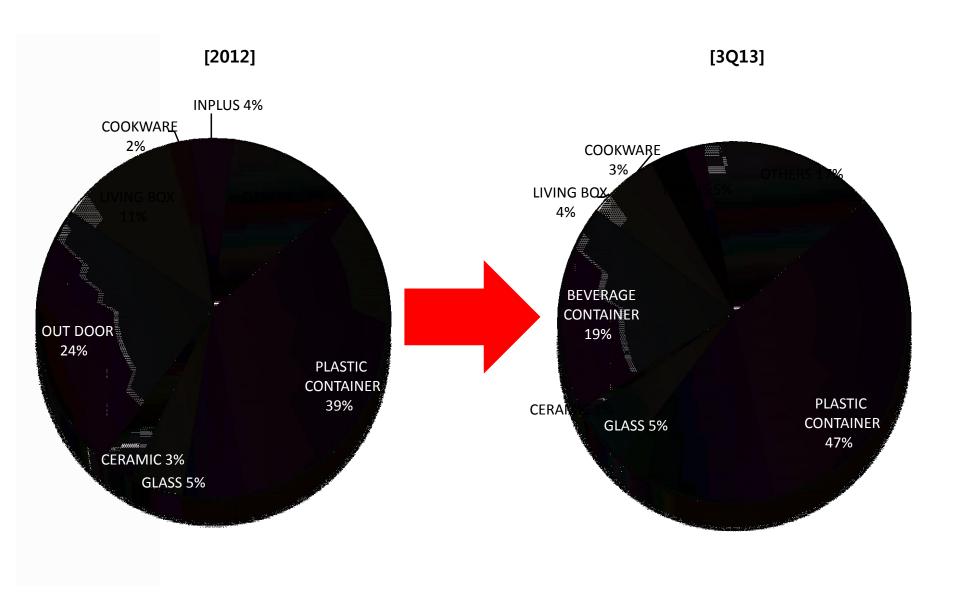
Interlock (new plastic container) sales reached W4.1bn on growing demand from TV shopping.

- Beverage containers

  Hot&Cool (thermos) sales fell 15% YoY to W1.8bn.
- Others (kitchen/living/cookware, etc.)

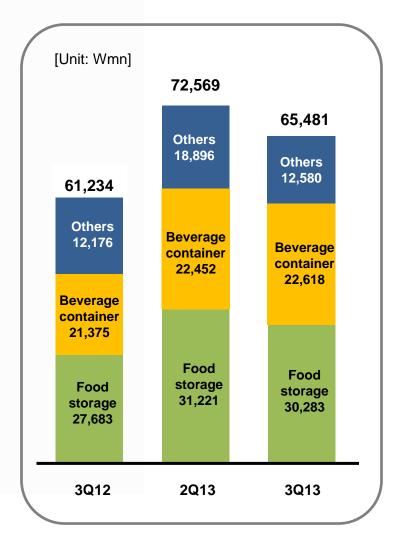
  Cookplus (cookware) sales grew 19% YoY to W1.1bn.

### 4. Sales Breakdown by Product Category - Korea



### 4. Sales Breakdown by Product Category - China

Food storage sales grew 9% YoY to W30.3bn, beverage container 6% YoY to W22.6bn, and kitchen/living/cookware 3% YoY to W12.6bn.



#### ■ Food storage

Glass storage container sales increased 11% YoY to W17.1bn.

Plastic storage container sales went up 12% YoY to W12.6bn on increasing shipments to corporate gifts and wholesale customers.

### ■ Beverage container

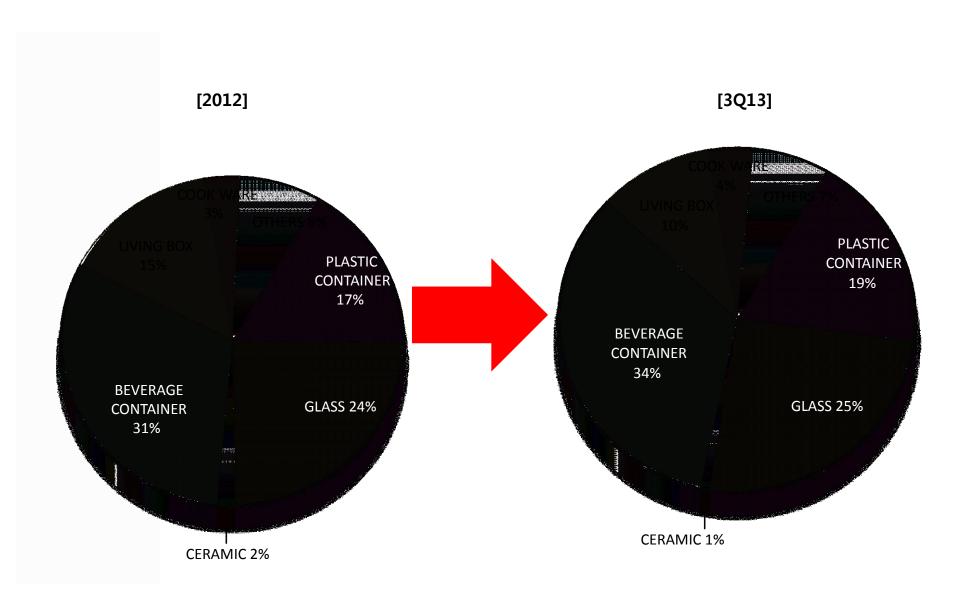
Hot&Cool (thermos) sales rose 31% YoY to W9.5bn on brisk shipments to corporate gifts and wholesale customers.

#### ■ Others (kitchen/living/cookware, etc.)

Cookplus (cookware) sales climbed 17% YoY to W2.7bn on wider penetration into hypermarkets and upbeat sales across all distribution channels including TV shopping and corporate gifts.

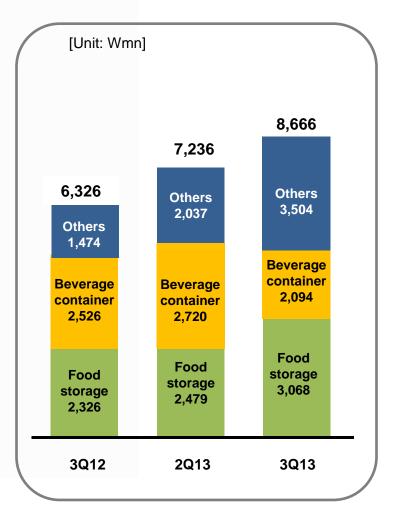
X Baby products is continuing a strong sales growth each quarter.

### 4. Sales Breakdown by Product Category - China



### 4. Sales Breakdown by Product Category – Southeast Asia

Food storage sales jumped 32% YoY to W3.1bn and kitchen/living/cookware sales surged 138% YoY to W3.5bn, while beverage container sales fell 17% YoY to W2.1bn.



#### ■ Food storage

Plastic storage container sales went up 22% YoY to W2.6bn on growing demand from corporate gifts and wholesale customers.

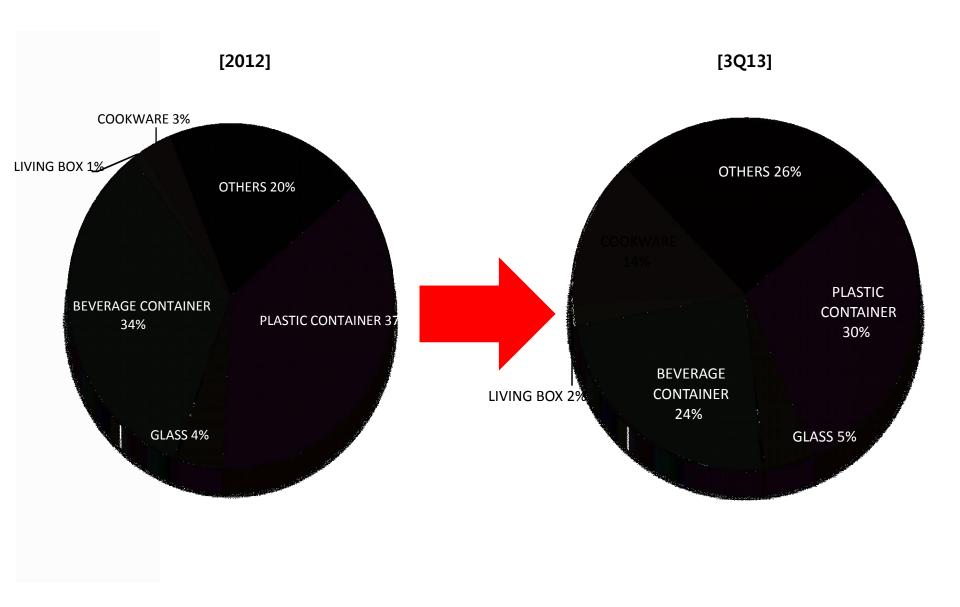
#### Beverage container

Hot&Cool (thermos) and Aqua (regular plastic water bottle) sales fell 17% YoY to W2.1bn due to weak demand from hypermarkets and corporate gifts channels.

■ Others (kitchen/living/cookware, etc.)

Cookplus (cookware) demand was strong from corporate gifts and brand shops, driving the sales of this category by 635% YoY to W1.2bn.

### 4. Sales Breakdown by Product Category - Southeast Asia



## **5. Summary Financials – Balance Sheet**

[Unit: Wmn]

| Descriptions                           | 3Q 13   | 2012    | Increase/<br>Decrease |
|--|---------|---------|-----------------------|
| Current Assets                         | 459,123 | 405,478 | 53,644                |
| Quick Assets                           | 310,586 | 279,854 | 30,732                |
| Inventories                            | 126,250 | 107,596 | 18,654                |
| Other Current Assets                   | 22,287  | 18,028  | 4,259                 |
| Non-Current Assets                     | 368,140 | 352,427 | 15,713                |
| Investments                            | 26,890  | 12,475  | 14,415                |
| Property&Equipment                     | 293,082 | 286,873 | 6,209                 |
| Intangible Assets                      | 13,646  | 14,240  | -594                  |
| Deferred Tax Assets                    | 5,490   | 5,398   | 92                    |
| Other Non-Current Assets               | 29,033  | 33,440  | -4,408                |
| TOTAL ASSETS                           | 827,263 | 757,905 | 69,358                |
| Current Liabilities                    | 189,438 | 142,128 | 47,311                |
| Non-Current Liabilities                | 15,062  | 30,805  | -15,742               |
| TOTAL LIABILITIES                      | 204,501 | 172,932 | 31,568                |
| Capital Stock                          | 27,500  | 27,500  | 0                     |
| Additional Paid-in and Other Capital   | 314,809 | 314,809 | 0                     |
| Capital Adjustment                     | -23,403 | -19,116 | -4,286                |
| Accumulated Other Comprehensive Income | -15,139 | -14,770 | -369                  |
| Earned Surplus                         | 316,925 | 276,405 | 40,520                |
| External Shareholder's Equity          | 2,070   | 145     | 1,925                 |
| TOTAL EQUITY                           | 622,762 | 584,973 | 37,789                |
| TOTAL LIABILITIES & EQUITY             | 827,263 | 757,905 | 69,358                |

**<sup>\*</sup>** Based on K-IFRS

### **5. Summary Financials – Income Statement**

[Unit: Wmn]

| Descriptions                           | 3Q 13   | 3Q 12   | Increase/<br>Decrease |
|--|---------|---------|-----------------------|
| Sales                                  | 126,939 | 128,878 | -1,939                |
| Cost of Goods Sold                     | 69,461  | 66,632  | 2,829                 |
| Gross Profit                           | 57,478  | 62,246  | -4,768                |
| Selling and Administrative Expenses    | 40,398  | 43,210  | -2,812                |
| Operating Income                       | 17,080  | 19,036  | -1,956                |
| Other Operating Profit and Loss        | 2,138   | 2,347   | -4,485                |
| Financial Profit and Loss and the rest | 1,358   | 291     | 1,067                 |
| Income and Loss Before Income Taxes    | 20,576  | 21,674  | -1,098                |
| Income Tax Expenses                    | 6,424   | 4,522   | 1,902                 |
| Net Income                             | 14,152  | 17,152  | -3,000                |

<sup>\*</sup> Based on revised K-IFRS accounting which classifies other operating profit and loss as non-operating items.