# LOCK \& LOCK 

3Q12 Earnings Release

November 6, 2012

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## 1. 3Q12 Preliminary Earnings

In 3Q12, sales increased 5\% YoY to W128.9bn and operating profit fell 13\% YoY to W21.4bn.
China sales were W68.8bn (+23\% YoY or $+15 \%$ YoY on RMB terms) while Korea registered W39.2bn (-19\% YoY) in revenue.

| [Unit: Wmm] | 2011 | 2011 | 2012 | QoQ | YoY |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | 3Q | 2Q | 3Q |  |  |
| Sales | 122,721 | 136,430 | 128,878 | -6\% | 5\% |
| \% | 100\% | 100\% | 100\% |  |  |
| COGS | 58,701 | 72,477 |  | -9\% | 12\% |
| \% | 48\% | 53\% | 51\% |  |  |
| Gross Profit | 64,020 | 63,953 |  | -1\% | -2\% |
| \% | 52\% | 47\% | 49\% |  |  |
| Operating Profit | 24,590 | 20,021 | 21,384 | 7\% | -13\% |
| \% | 20\% | 15\% | 17\% |  |  |
| Pretax income | 21,576 | 20,715 | 21,675 | 5\% | 0\% |
| \% | 18\% | 15\% | 17\% |  |  |
| Net Profit | 16,104 | 16,125 | 17,153 | 6\% | 7\% |
| \% | 13\% | 12\% | 13\% |  |  |

* Based on K-IFRS


## 1. 3Q12 Preliminary Earnings - Sales \& OP Highlights

- Total sales grew 5\% YoY to W128.9bn.
- Korea domestic sales decreased $19 \%$ YoY to W39.2bn. Sales through TV shopping remained particularly sluggish.
- China sales continued a solid growth of $23 \%$ YoY to W68.8bn ( $15 \%$ YoY growth in RMB). Sales were upbeat across all distribution channels; by product category, sales were driven by glass food containers, Hot\&Cool (thermos), Aqua (regular plastic water bottle) and household goods organizers.
- Operating profit climbed 7\% QoQ but dropped 13\% YoY to W21.4bn.
- Transportation cost grew by W1.3bn ( $35 \%$ YoY) due to rising Internet and TV shopping sales in China and the franchisee store expansion in Korea/China.
- Rent increased by W1.6bn ( $58 \% \mathrm{YoY}$ ) as overall rent for owned brand shops edged up in both Korea and China.

| [Unit: Wmm] | $\mathbf{2 0 1 1}$ | $\mathbf{2 0 1 2}$ | YoY |
| :--- | ---: | ---: | ---: |
|  | $\mathbf{3 Q}$ | 3Q |  |
| Payroll | 10,647 | 11,573 | $9 \%$ |
| Advertising | 1,178 | 1,727 | $47 \%$ |
| Transportation | 3,640 | 4,916 | $35 \%$ |
| Rent | 2,762 | 4,365 | $58 \%$ |
| Sales Commission | 7,702 | 5,257 | $-32 \%$ |
| Others | 12,895 | 15,371 | $19 \%$ |
| Operating Expenses | $\mathbf{3 8 , 8 2 4}$ | $\mathbf{4 3 , 2 1 0}$ | $11 \%$ |

[^0]| $\quad$ [Unit: Wmm] | $\mathbf{2 0 1 1}$ | $\mathbf{2 0 1 2}$ | YoY |
| :--- | ---: | ---: | ---: |
|  | $\mathbf{3 Q}$ | $\mathbf{3 Q}$ |  |
| Other Operating profit | $\mathbf{6 , 3 9 7}$ | $\mathbf{3 , 0 1 7}$ | $-53 \%$ |
| Gain on Foreign currency translations | $\mathbf{1 , 9 9 5}$ | $\mathbf{1 , 5 5 1}$ | $-22 \%$ |
| Gain Foreign currency transactions | 3,946 | 131 | $-97 \%$ |
| Others | 456 | 1,335 | $193 \%$ |
| Other Operating loss | $\mathbf{6 , 7 0 5}$ | $\mathbf{1 , 4 6 1}$ | $-78 \%$ |
| Loss on Foreign currency translations | 1,818 | 21 | $-99 \%$ |
| Loss Foreign currency transactions | 3,754 | 315 | $-92 \%$ |
| Others | $\mathbf{1 , 1 3 3}$ | $\mathbf{1 , 1 2 6}$ | $-1 \%$ |
| Net Other Operating profit | $\mathbf{- 3 0 8}$ | $\mathbf{1 , 5 5 6}$ | $\mathrm{N} / \mathrm{A}$ |

※ Based on K-IFRS

## 2. Sales Breakdown by Region

| Region | 2008 | 2009 | 2010 | 3Q 11 | 2011 | 1Q 12 | 2Q 12 | 3Q 12 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| China | 40\% | 42\% | 38\% | 46\% | 45\% | 52\% | 50\% | 54\% |
| Korea | 29\% | 30\% | 39\% | 39\% | 36\% | 30\% | 34\% | 30\% |
| Asia | 6\% | 6\% | 9\% | 9\% | 11\% | 11\% | 11\% | 11\% |
| ROW | 25\% | 21\% | 15\% | 6\% | 9\% | 7\% | 5\% | 4\% |



## 3. Sales Breakdown by Channel - Korea



## 3. Sales Breakdown by Channel - China



## 3. Sales Breakdown by Channel - Southeast Asia



## 4. Sales Breakdown by Product Category - Korea

The sales of food storage container, outdoor and kitchen/living/cookware fell $13 \% \mathrm{YoY}, 6 \%$ YoY, $33 \%$ YoY to W 20.1 bn , W8bn and W11.1bn, respectively.


■ Food storage containers
Bisfree (premium plastic) sales dropped 7\% YoY to W11.8bn, while Classic (regular plastic) sales climbed 19\% YoY to W3.4bn.

- Outdoor

The sales of Bisfree Aqua (premium plastic water bottle) soared 65\% YoY to W2.6bn. Aqua (regular plastic water bottle) sales decreased $24 \%$ YoY to W1.8bn.

- Others (kitchen/living/cookware, etc.)

Living Box (household goods containers made of fabric) sales slipped $75 \%$ YoY to W3.2bn due to seasonally weak demand from TV shopping, three years after launch.
※ Excluding exports

## 4. Sales Breakdown by Product Category - Korea


[3Q12]


[^1]
## 4. Sales Breakdown by Product Category - China

The sales of food storage container, outdoor and kitchen/living/cookware grew $20 \%$ YoY, $42 \%$ YoY, $37 \%$ YoY to W27.7bn, W21.4bn and W19.8bn, respectively.


## - Food storage containers

Glass container sales surged $52 \%$ YoY to W15.4bn, showing strong growth across all distribution channels.

Silby (ceramic) showed more than 10-fold sales increase to W1bn (vs 700mn in 3Q11) on rising sales through brand shops and Internet.

## Outdoor

Hot\&Cool (thermos) sales rose $138 \%$ YoY to W7.3bn as consumers in Tier 1 cities increasingly traded up to higher-end products.

Aqua (regular plastic water bottle) sales were up $16 \%$ YoY to W13.7bn on seasonal demand.

- Others (kitchen/living/cookware, etc.)

Living Box (household goods containers made of fabric) sales grew $11 \%$ YoY to W8bn on brisk demand from TV shopping, Internet and hypermarkets.
Cookplus (cookware) sales soared 117\% YoY to W2.4bn on strong demand from TV shopping, wholesale and corporate customers.
※ Small home appliances showed a steady growth trend, representing $11 \%$ of total sales through TV shopping (eg. Huplus electric massager, Eco Fryer no-oil fryer)

## 4. Sales Breakdown by Product Category - China

[2011]

[3Q12]


## 4. Sales Breakdown by Product Category - Southeast Asia

Food storage container sales decreased $31 \%$ YoY to W2.3bn, while the sales of outdoor and kitchen/living/cookware rose $32 \%$ YoY and $108 \%$ YoY to W2.5bn and W1.5bn, respectively.


- Outdoor

Aqua (regular plastic water bottle) sales were up $33 \%$ YoY to W1.4bn on brisk demand from brand shops, department stores and corporate customers.

■ Others (kitchen/living/cookware, etc.)
Various products were introduced including inplus (household goods containers made of plastic) and Eco Mug (ceramic cups), driving the sales of these categories.

## 4. Sales Breakdown by Product Category - Southeast Asia

[2011]

[3Q12]


## 5. Summary Financials - Balance Sheet

| Descriptions |  |  | [Unit: Wmn] |
| :---: | :---: | :---: | :---: |
|  | 3Q 12 | 2011 | Increase/ Decrease |
| Current Assets | 442,886 | 438,641 | 4,245 |
| Quick Assets | 283,361 | 289,317 | -5,956 |
| Inventories | 124,724 | 127,246 | -2,522 |
| Other Current Assets | 34,801 | 22,078 | 12,723 |
| Non-Current Assets | 334,153 | 282,784 | 51,370 |
| Investments | 9,497 | 7,833 | 1,664 |
| Property\&Equipment | 279,026 | 232,977 | 46,049 |
| Intangible Assets | 11,778 | 10,870 | 908 |
| Deferred Tax Assets | 7,504 | 6,762 | 742 |
| Other Non-Current Assets | 26,349 | 24,342 | 2,007 |
| TOTAL ASSETS | 777,039 | 721,425 | 55,615 |
| Current Liabilities | 151,909 | 123,176 | 28,732 |
| Non-Current Liabilities | 35,207 | 35,535 | -328 |
| TOTAL LIABILITIES | 187,116 | 158,711 | 28,404 |
| Capital Stock | 27,500 | 27,500 | 0 |
| Additional Paid-in and Other Capital | 314,809 | 314,683 | 126 |
| Capital Adjustment | -19,117 | -14,087 | -5,030 |
| Accumulated Other Comprehensive Income | -784 | 9,358 | -10,142 |
| Earned Surplus | 267,363 | 225,058 | 42,305 |
| External Shareholder's Equity | 152 | 201 | -49 |
| TOTAL EQUITY | 589,924 | 562,714 | 27,210 |
| TOTAL LIABILITIES \& EQUITY | 777,039 | 721,425 | 55,615 |

## 5. Summary Financials - Income Statement

| Descriptions |  |  | [Unit: Wmn] |
| :---: | :---: | :---: | :---: |
|  | 3Q 12 | 3Q 11 | Increase/ <br> Decrease |
| Sales | 128,878 | 122,721 | 6,157 |
| Cost of Goods Sold | 65,841 | 58,701 | 7,140 |
| Gross Profit | 63,037 | 64,020 | -983 |
| Selling and Administrative Expenses | 43,210 | 39,123 | 4,087 |
| Other Operating Profit and Loss | 1,556 | -308 | -1,248 |
| Operating Income | 21,384 | 24,590 | -3,206 |
| Financial Profit and Loss and the rest | 291 | -3,014 | 3,305 |
| Income and Loss Before Income Taxes | 21,675 | 21,576 | 99 |
| Income Tax Expenses | 4,522 | 5,472 | -950 |
| Net Income | 17,153 | 16,104 | 1,049 |


[^0]:    ※ Based on K-IFRS

[^1]:    ※ Based on 3Q12 Korea domestic sales

